

# **PayPoint plc**

#### **Interim Results Presentation**

20 November 2008

Strictly private and confidential





#### Agenda

- Highlights and operations review
- Financial review
- Summary
- Q&A
- Closing



#### Highlights and operations review Dominic Taylor Chief Executive



#### PayPoint overview

- Strong half year's performance, driven by a combination of steady revenue growth (8%)\* and operational gearing (40% operating margin)
- Results driven through implementation of PayPoint's core business strategy, namely:
  - broadening our customer proposition by increasing the range and volume of payments across our network
  - growing and optimising our network coverage



#### PayPoint overview

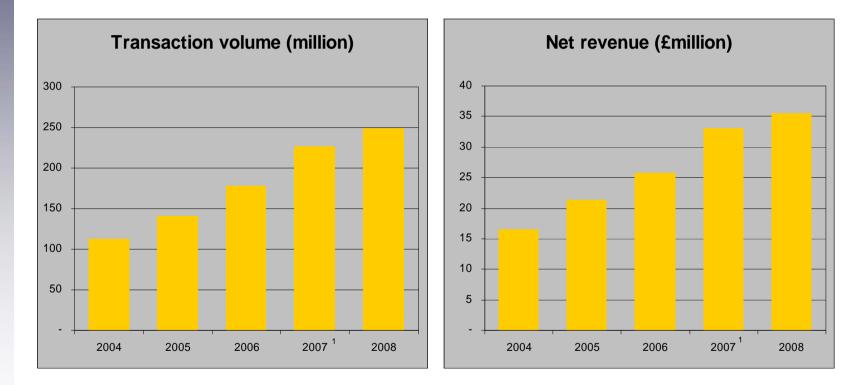
#### Our investment in the business continues

- Two internet companies integrated successfully as a single business, PayPoint.net
- Launched bill payment in Romania
- Increase in all sites
  - Terminal estate in the UK and Ireland increased by 9%
  - Romania terminal estate increased by 31% with 1,200 bill payment branded PayPoint terminals
  - ATM estate grown by 11%
  - Internet merchants increased by 12%



#### PayPoint highlights

For the six months ended September each period

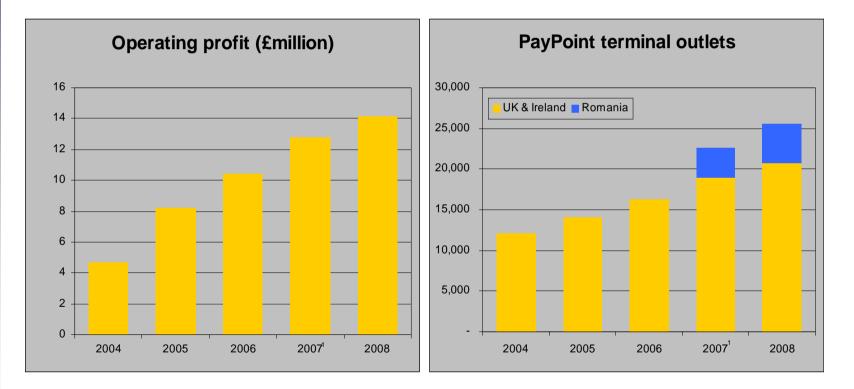


<sup>1</sup>The comparative figures for 2007 have been adjusted to 26 weeks



#### PayPoint highlights

For the six months ended September each period





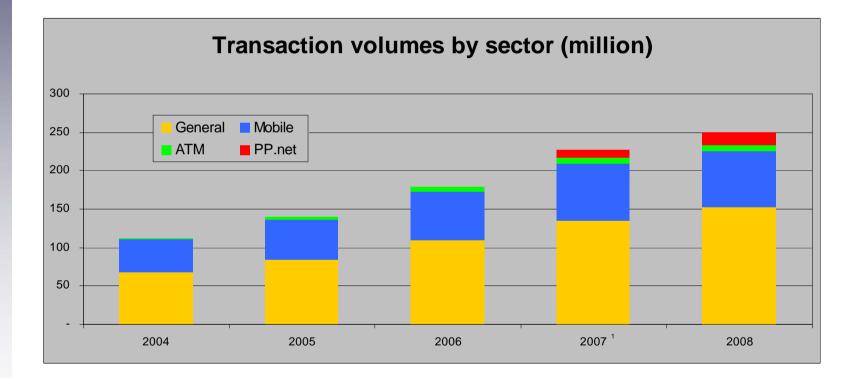
# Trading in today's economic climate

- PayPoint's business model is one that ...
  - is based on recurring revenue streams
  - drives strong retail and client loyalty
  - is differentiated through a broad product offering
  - drives good operational gearing and cashflows
- Majority of PayPoint transactions relate to non discretionary spend
- In a slowing economy consumers likely to ...
  - make smaller payments more frequently
  - use cash over credit
  - use prepay products



#### **Operations review**

For the six months ended September each period



<sup>1</sup>The comparative figures for 2007 have been adjusted to 26 weeks

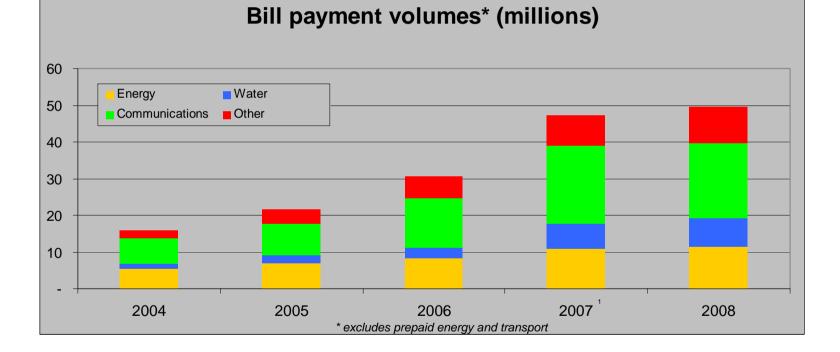


#### Bill and general payments

- Improved coverage, high quality of the retail network and signage/brand awareness are increasing share
- Increases in domestic gas and electric prices have helped prepaid energy volumes grow by 13% on a like for like basis
- Continued growth as E.ON and British Gas roll out key meters
- Good growth in water bill payment (up 14%) and Local Authorities (up 20 %)
- Preferred choice for new schemes e.g. PrePay cards, Football Pools



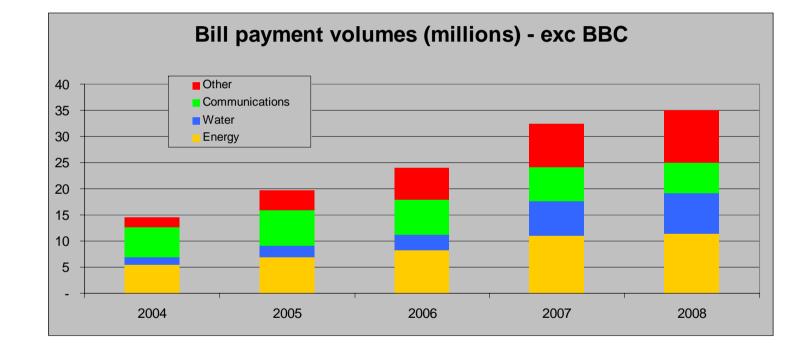
#### Bill and general payments ...



<sup>1</sup>The comparative figures for 2007 have been adjusted to 26 weeks



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# Mobile payments

- UK volumes down overall (c.2%) with evidence of reduced consumer spending and networks offering more free airtime
- PayPoint UK volumes are down 1% on a like-for-like basis lower than the market decrease as we have installed nearly 900 extra terminals but revenue is up by 3% on a like-for-like basis
- PayPoint UK volume growth
  - driven by more terminals increased awareness/visibility
  - sector share 32% (excludes Cr/Dr)
  - several new smaller MVNO clients e.g Lebara
- PayPoint in Romania volumes up 8%, despite a delay in launching Cosmote (3<sup>rd</sup> largest mobile operator) on the new
  <sup>13</sup> PayPoint branded terminals

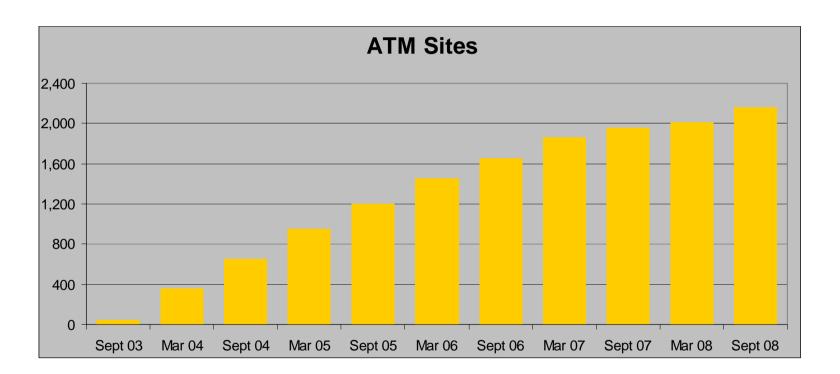


#### ATMs

- Surcharge self replenishment model remains successful low fixed costs
- Installed 238 new sites in the first six months, net increase 149 (25 per month), to achieve a network size of 2,165
- Decrease of 2% in the number of transactions processed by selffill independent ATM deployers
- Our transactions flat as we have rolled out further ATMs, however transaction per ATM have fallen to 568 per month

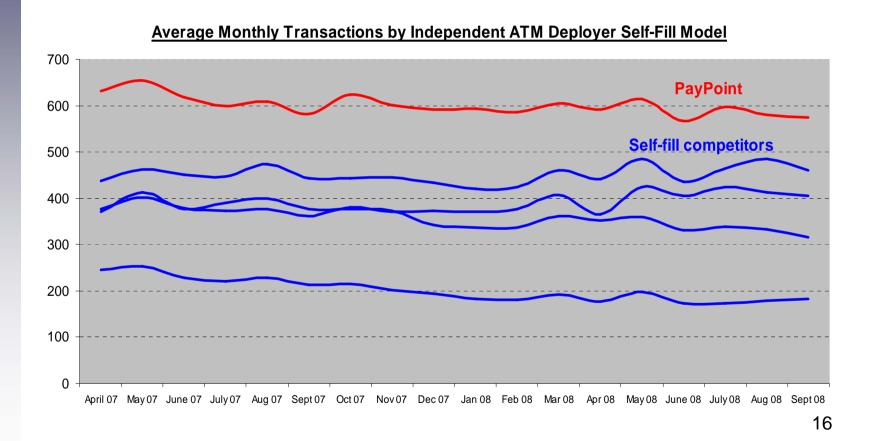


#### ATMs ...



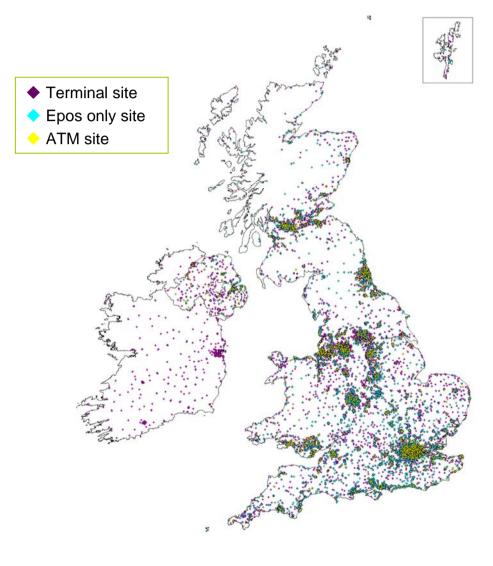


#### ATMs





### Retail (UK & Ireland)



- 20,772 PayPoint terminal outlets (September 2008)
- Rolled out over 1,518 (net 894) agents in 6 months
- Continuing to rollout agents to 21,350 target by year end
- Continued strong demand with churn remaining at 6%pa



#### PayPoint's value to retailers

- Bill pay consumers visit store >25% more frequently than normal shoppers
- 82% retailers believe footfall benefit is either 'very good' or 'fairly good'
- Bill pay consumer spends 172% more per week than normal shopper (excluding bill value)
- PayPoint facility increases instore spend across each category by approx. 10%

Source: Harris International Marketing (him!) convenience store tracking research on shoppers and shopping, May 2008 - >30k shopper interviews; 4.5k staff interviews







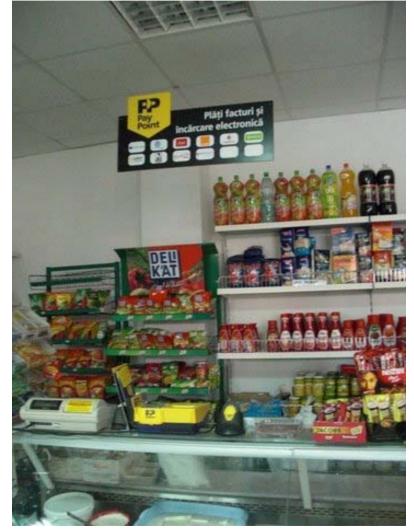
- All transactions now processed on UK host
- Relationships with all mobile operators leading migration from scratch to electronic
- Bill Payment launched with four founding clients in August
- Second phase of four clients to go live this year
- Continued investment and knowledge transfer
  - increased retail sales force
  - optimisation of existing PayStore network
  - additional 800 bill pay sites this financial year (2,000 total)
- Expect Romania to be profitable next financial year



# PayPoint in Romania



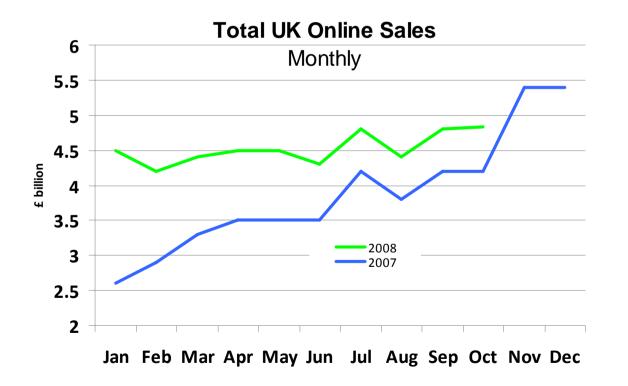






# PayPoint.net (Internet payments)

• Business now trading as one company in a growing market

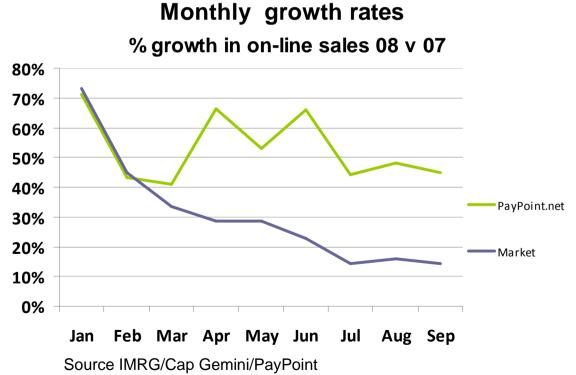


Source IMRG/Cap Gemini



#### PayPoint.net

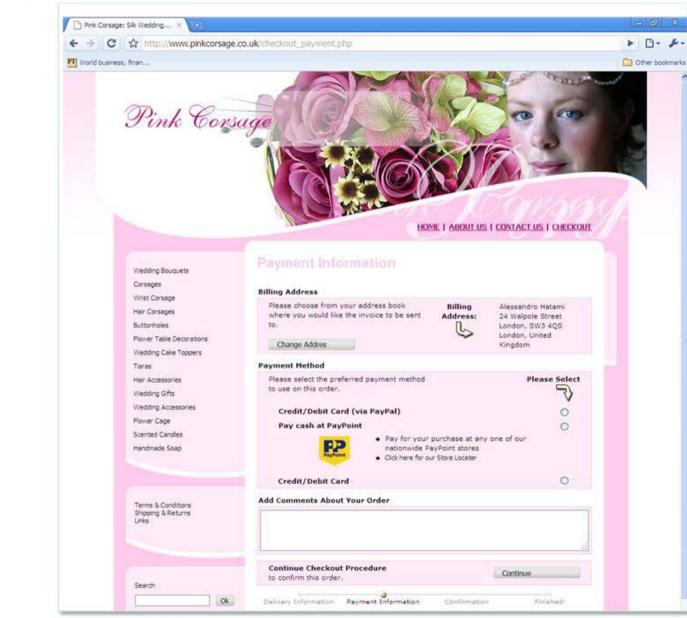
- Transactions up 46% as 303 new merchants added
- Cross sell internet business to PayPoint's existing clients



- New tenders drawing on combined cash and web payment offers
- PayCash now launched allowing internet customers to pay in cash at PayPoint agents

#### PayCash - merchant's website

**PayPoint** 





#### PayCash – consumer voucher

#### Your order invoice

Thank you for your order. Please print off this invoice and take it to a PayPoint retailer. In the event of you not being able to print this off then make a note of the 19 digit number below the barcode now. When making payment, you must pay the full amount shown in order for your order to be dispatched.

Amount payable: £41.15 Order Number: ZynC7B1WBoeB9dEtf07IRKQKnHpI0Jsi



Pay cash at PayPoint



Expires on: 26/11/2008

You can pay at any PayPoint outlet by taking your printed invoice and presenting it to the cashier. You can find your nearest payment outlet at http://www.paypoint.co.uk/locator.htm

Your goods will be dispatched by the merchant once payment has been deared. If you require any further assistance regarding this order, please contact the merchant.



#### Cashier instructions:

Take the customers cash and scan the barcode on this invoice. (If the barcode will not scan, type in the 19 digit code beneath the barcode and select 2=Barcode on the touch screen.) Type in the invoice amount and press Enter. Select Confirm and hand the customer back their invoice and the PayPoint receipt.



# **Continued differentiation**

- Maintain leadership in retail point of sale technology
  - most advanced terminal
  - enhanced Epos integration
  - broadband opportunity
  - contactless payment devices
- Strength of branded retail network a key asset in driving new products
- Internet differentiation centres on cross synergies
  - Leveraging client base
  - Development of PayCash
  - Technical synergies



# Financial review

George Earle Finance Director



#### Volume driven top line growth

£000s	H1 08/09	H1 07/08	% increase	like for like % increase
Revenue	109,341	103,950	5%	9%
Cost of sales	80,931	76,645	6%	9%
Gross profit	28,410	27,305	4%	9%
Margin	26%	26%		
Margin excluding top-ups as principal	36%	35%		



### Volume growth

£000s	H1 08/09	H1 07/08		% increase
Revenue	109,341	103,950	$\triangle$	5%
Cost of sales	80,931	76,645		6%
Gross profit	28,410	27,305		4%
Margin	26%	26%		
Revenue			£	.000s
H1 06/07			10	3,950
Volume				4,577
Mix/price				(277)
PP.net and Pay S	Store			524
Other				567
H1 07/08			10	9,341



#### Cost of sales

£000s	H1 08/09	H1 07/08		% increase
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Gross profit	28,410	27,305		4%
Margin	26%	26%		
Cost of sales		H1 08/09	9	H1 07/08
		£000s		£000s
Commissions paid	b	41,235		41,463
Depreciation/amo	rtisation	3,171		2,643
Mobile top-ups as	principal	30,749		26,688
Acquiring bank ch	arges	1,797		1,618
Other		3,979		4,233
		80,931		76,645



# Operational gearing remains strong

£000s	H1 08/09	H1 07/08	% increase	like for like % increase
Net revenue	35,561	34,181	4%	8%
Operating profit	14,166	13,946	2%	11%
Operating margin	40%	41%	-1ppts	
Interest	1,138	543		
Profit before tax	15,304	14,489	6%	15%
Tax	(4,475)	(4,353)		
Profit after tax	10,829	10,136	7%	

. . .



### Operating costs under control

£000s	H1 08/09	H1 07/08	% increase
Net revenue	35,561	34,181	4%
Operating profit	14,166	13,946	2%
Interest	1,138	543	
Profit before tax	15,304	14,489	6%
Тах	( <u>4,475</u> )	(4,353)	
Profit after tax	10,829	10,136	7%
Operating pro	ofit		£000s
H1 07/08			13,946
Increase in g	gross prof	it	1,105
Staff costs			(318)
Other costs			(567)
H1 08/09			14,166



### Strong cash flow

Six months to 30 September	2008 £000s	2007 £000s
Operating cash flow before movements in working capital Change in working capital <sup>#</sup>	17,756 660	16,666 (2,465)
Operating cash flow	18,416	14,201
Capital expenditure	(2,097)	(1,801)
Net investment income	1,016	549
Corporation tax paid	(5,074)	(3,732)
Cash flow before dividends	12,261	9,217

<sup>#</sup> Working capital excludes creditors in respect of client cash



### Net cash of £28m

Six months to 30 September	2008 £000s
Net cash at start (including client cash* £8.0 million)	27,727
Cash inflow	12,261
Dividends	(7,024)
Acquisition of Pay Store	(2,109)
Purchase of own shares	(2,489)
Other	(142)

Net cash at end (including client cash\* £8.0 million) 28,224

33

\* Client cash is cash to which PayPoint has legal title, but for which an equal amount is included in creditors



# Summary & outlook

- Robust business model with recurring revenues
- Core business continues to deliver strong profitable growth through implementation of strategy
- Romania terminal rollout to continue as platform for growth in mobile top ups and bill payments
- PayPoint.net focused on growth, enhanced by the launch of PayCash
- Second half trading has been in line with company's expectations
- Confident of continuing growth



#### Q & A



#### Appendix 1

# Materials to support the consumer transaction



#### Appendix 1 Client payment media











	At this late stage it is advisable to payment only by Debit / Credit C or through a Pay Point outlet - fur details are on the reverse of this b	ard ther				
	If you are experiencing problems	paying your				EBILL
	bill, please call us immediately					llowing methods:
					Page I of 2	T/ DEBIT CARD
bank plc E	irobank Trans Boote Merseyside GIR DAA erence (customer number)	Credit account number	bank giro (		Alliance & Leicester/	iur bill by Mastercard (Eurocard), Visa, sing one of the following methods. is on 150. Please have available your nt number and card details. If paying by also need to quote your card issue
05	337911903001	125 0205	£ 47.97			address below and pay with your card in
2	Signature		Cheque <u>NOT</u> acceptable at PO Cou	nter		n sides and detach the slip, returning it in vided.
Cashier stamp and i	initials 3790/000008					NT DIFFICULTIES
	Mr & Mrs Dean 222 Longheath Garden Croydon Cro 7Tr	ns	RARCLAYS BANK PLC AUTOMATED BULK CREDIT CLEARING TELEWEST COMMUNICATIONS (LONDON SOUTH) LTD 30202940	Cash		s paying your bill, then please call our int so that we can suggest ways we may quote your account number as shown
15	Fee		20-13-42	£		
			mark below this line and do not fold the payme	and affin		

Any correspondence should be sent to the following address and



#### Appendix 1 Retailer external signage

Pay





#### Appendix 1 POS merchandising





#### Appendix 1 Terminals and ATMs





#### Appendix 1 Terminal receipts

