

PayPoint plc

Half year results presentation

24 November 2011

Strictly private and confidential









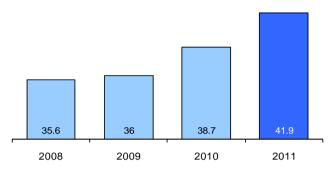


Results summary

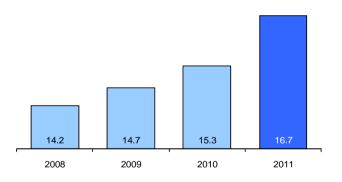
6 months ended September 2011

Net revenue £m

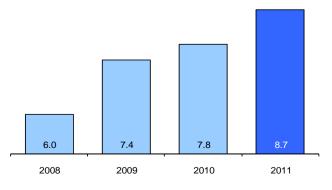
- A strong set of operational and financial results with good progress in all parts of the business
- Record transaction volumes of 292m up 9%, and operating profits also up 9% to £16.7m
- A good performance in our established business with transactions up 8%
 - UK and Ireland (UK & I) retail network transactions up 5% (net revenue up 8%)
 - Improved retail yield underpinned by 28% transaction growth in retail services
 - Internet payment transactions up by 34%
- Strong growth in our developing business with transactions up 37%
 - Romanian retail network turns to profit, on back of 8m bill payment transactions (up 69%)
 - PayByPhone transaction growth of 23%
 - Successful ramp up at Collect+ as we start to scale the business with transactions up nearly 500%
- Interim dividend of 8.7p per share, up 12%



Operating profit £m

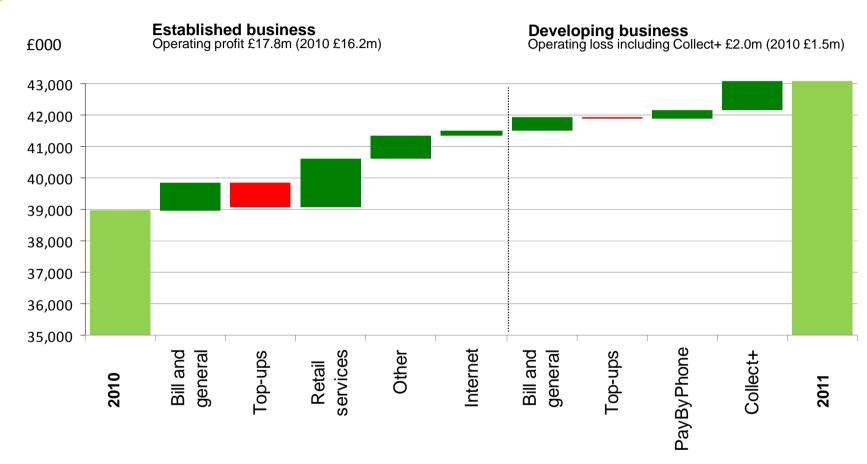


Dividends per share pence





Net revenue bridge 6 months ended September 2011





Clear strategy, with four key elements

Full payments capability

Multiple payment media

Multiple payment channels



Selected vertical markets

High volume recurring payments

Ability to add value

energy/utilities
telecoms & media
financial
transport/parking
public sector/
social housing
retail (incl eCommerce)
gaming/leisure

Value added services / content

Differentiation to channel through products & services

Deeper role in payments value chain

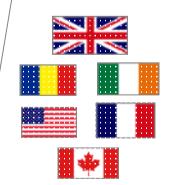




Geographic reach

Ability to import know how and replicate

UK strategy





UK & I retail network

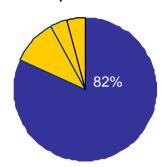
- Market leading 'over the counter' payments proposition
- Established retail network handling household bill payments, mobile phone top-ups and retail services
 - 24,000 outlets
 - Over 99% of UK population (coverage within 1 mile urban or 5 miles rural)
 - Contracted with most major utilities and service companies across the UK
 - Long client contracts, often with exclusivities
 - Strong and stable relationships with retailers (churn c. 5% pa)
- Highly cash generative installed base from which to leverage value added services
- Market leading retail technology

Multiple retail partners include



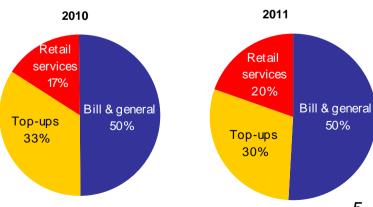
6 months ended September 2011

Group net revenue



	2010	2011
Transactions (m)	228.1	239.0
Average spend per transaction (£)	15.1	15.1
Transaction value (£m)	3,445	3,604
Net revenue (£m)	31.8	34.2

Net revenue by sector





UK & I retail network

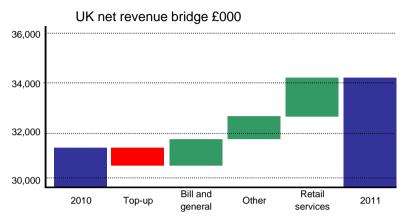
Current dynamics

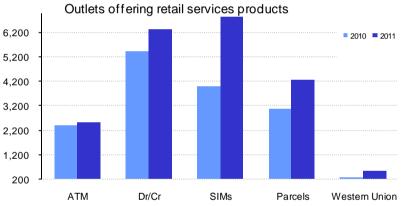
- Relatively mature payments revenues still showing growth
 - Energy prepayment
 - Local authority and housing associations
- Decline in mobile top-up transactions more than offset by growth in retail services
 - Mobile top-ups down 10%
 - ATMs up 14%; Credit/Debit up 29%; SIM sales up 56% and parcels volumes grew 5x
- Good prospects for continued growth overall

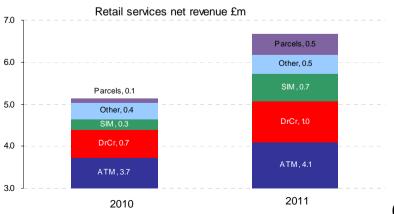
Growth strategy

- Sell group payments capability in UK client base
- Continued retail service innovation
 - Parcels (from Collect+)
 - SIMs
 - ATMs including 'free-to-use"
- Drive further differentiation through new technology (1,400 "virtual terminal" outlets now live)
- Simple Payment Service now contracted as cash-out scheme driven by DWP, for implementation in 2012

6 months ended September 2011





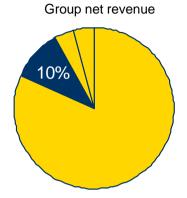




Internet

6 months ended September 2011

- Well positioned, in a fast growing market
- Provides secure credit card, debit card and other payments for web merchants
- High transaction growth post acquisition
- Unique bureau and gateway proposition for merchants
- Driving growth through differentiation
 - Investing in payment and client reporting platforms



2010	2011
Transactions (m) 25.3	33.9
Average spend per transaction (£) 50.5	52.8
Transaction value (£m) 1,278	1,791
Net revenue (£m) 4.2	4.4

Web merchant partners include

Severn Trent Water WHSmith sportingbet StanJames.com

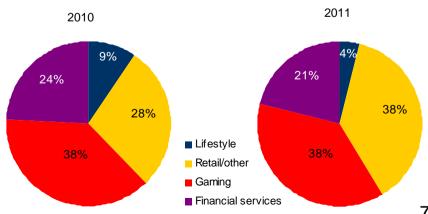








Net revenue by sector





Internet

Current dynamics

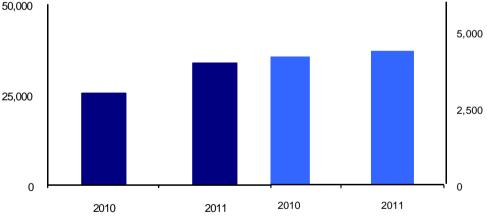
- Strong transaction growth (up 34%)
- Net revenue growth (4%) restricted in H1
 because we temporarily ceased processing for
 one large merchant which was changing its
 business model. We have re-started processing
 for this merchant since the period end
- Positioning attracting wide range of merchants
- Transaction volumes growing from UK retail 50,000 client base
- Now integrated with French acquirer to support local payments in France

Growth strategy

- Leverage PayPoint group assets
 - Sales to UK clients as part of payment hub proposition
 - Integrated offering with PayByPhone
 - Promotion of Collect+ and PayCash
- Extension of consumer payment choices
- Develop international proposition
- Drive value added services to merchants
 - management information and fraud screening tools

6 months ended September 2011





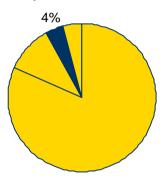


Romanian retail network

- Recreating UK retail success in strong cash based economy (22m population)
- Retail network handling household bill payments and mobile phone top-ups
 - 6,383 terminals and growing
 - Bill payment growing strongly (69%)
 - Major utilities signed up
 - Money transfer
- Good opportunities for continued profitable growth

6 months ended September 2011

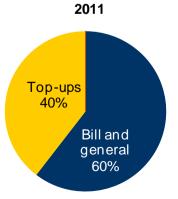
Group net revenue



	2010	2011
Sites	5,012	6,383
Transactions (m)	7	11
Average spend per transaction (£)	11.1	14.6
Transaction value (£m)	82	162
Net revenue (£m)	1.3	1.6

Net revenue by sector

Top-ups 54% Bill and general 46%



Romanian clients include





Romanian retail network

Current dynamics

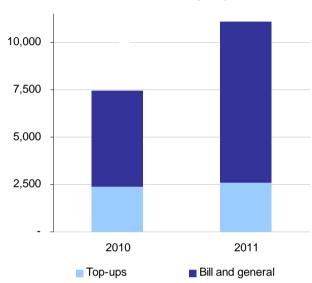
- Business now profitable
- Strong growth in bill payment volume
- Small growth in mobile top-up volume as we extend our retail network
- Launched first retail service (money transfer via Western Union) since period end
- Continuing strong control of costs

Growth strategy

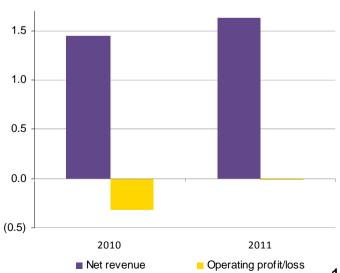
- Continued expansion of retail network
- Improve efficiency of network
- Increase in market share for bill payments with contracted clients
- Sign up new clients (commercial and government)
- Roll out Western Union money transfer service, followed by other retail services

6 months ended September 2011

Transaction volume (000)



Net revenue and profitability £m



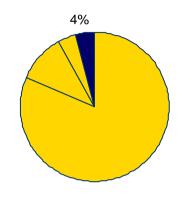


PayByPhone

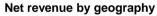
6 months ended September 2011

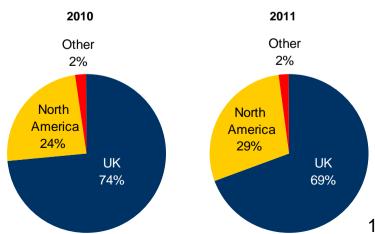
Group net revenue

- Leader in mobile phone payments for parking in the UK, France and North America
- Mobile payment capability is central to PayPoint's payment hub strategy
- Drives increased revenue at lower cost for parking operators
 - Westminster estimated >45% rise in revenue and a 20% cut in costs
- More convenient for consumers on the move and replaces coins
- Fast growing
 - Registered users grown by 14% to 3.4m
- We continue to spend in this high growth area in order to create substantial additional value



	2010	2011
Transactions (m)	6.6	8.1
Average spend per transaction (£)	4.0	4.0
Transaction value (£m)	26	32
Net revenue (£m)	1.5	1.8







PayByPhone

Current dynamics

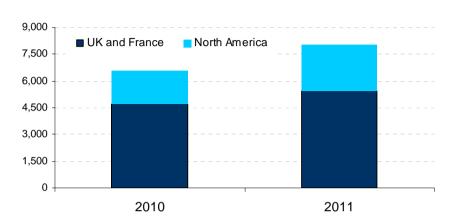
- Increase in development
 - Apps launched on iPhone, BlackBerry and Android
 - Electric car rental and charging pilot
 - Bridge toll payment win in Vancouver
 - NFC* deployment in San Francisco
 - Improved registration for consumers
 - Launch of cash payment in the UK
- Winning significant contracts
 - 33 new client wins over the period, includes:
 - Lambeth, Hackney, City of London, Aberdeen, Central Manchester
 - Ottawa, Coral Gables,
- Good activity pipeline with tenders for over 10 large cities
- Strong transaction growth from existing contracts
- Continued growth in users

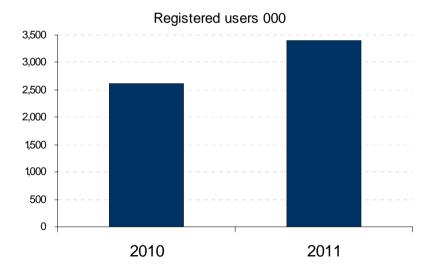
Growth strategy

- Focus on UK, France and North America for parking payments
- Continue to develop consumer experience, particularly around smart phone apps and NFC*
- Drive higher rate of adoption in existing clients meter removal
- Develop non-parking mobile payments offering
- Identify new international markets

6 months ended September 2011

Transaction volume 000







Collect+

- Ground breaking solution for home shopping parcel fulfilment for consumers
- Joint venture with Yodel to service fast growing e-commerce / mail order (B2C) opportunities
- Collect+ provides B2C and C2C parcel services through PayPoint retailers
 - Now 4,500 sites in the UK and growing
 - 100 online/mail order brands now live
 - Volumes up 500%, revenue up over 500% to £2.7m
- Clear benefits to consumer
 - More convenient proposition
 - 40% of transactions take place outside of normal working hours
- More efficient and economical service for on-line retailers

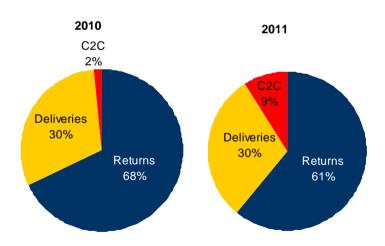
Corporate customers include



6 months ended September 2011

Collect+ at 100%	2010	2011
Transactions (m)	0.3	1.4
Collect+ net revenue (£m)	0.4	2.3

Net revenue by service



Collect+ revenue and net revenue is included in developing business streams revenue and net revenue, but as Collect+ is reported in the Consolidated Income Statement on a profit after tax only basis, revenue and net revenue needs to be eliminated to reconcile to reported revenue and net revenue



Collect+





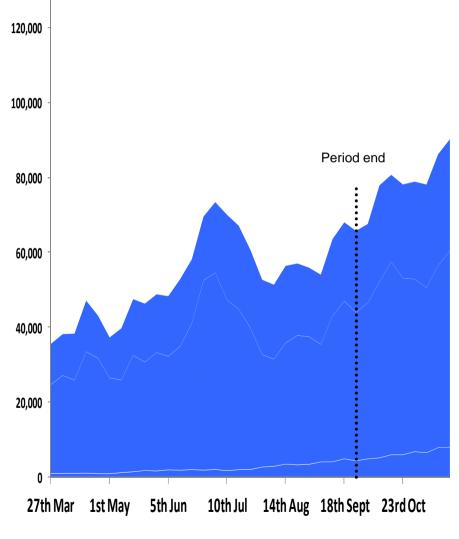
Current Dynamics

- Returns now an established offer for online retailers; used by majority of fashion retailers
- Deliveries now proven and are key to growth for 2012, as a 'Click & Collect+' proposition for retailers
- 44 new merchants signed up in the period, including JD Sports, Monsoon, Accessorize, Asda Direct, Argos Outlet, Aurora (Karen Millen and Oasis), Wiggle, MandM Direct (for deliveries)
- Consumer proposition showing encouraging growth and repeat purchase
 - Integrated into eBay marketplace
 - Linked with resellers such as Parcel2Go
- Won two prestigious industry awards

Growth Strategy

- Continue intensive marketing to new clients
- Extend delivery into existing returns clients
- Promote consumer proposition
- Continue to extend retail network to support volume growth and consumer demand







Outlook

- Trading in line with expectations
- Established business
 - Better yield in UK retail from retail services, energy prepayment and cash out
 - Growing internet payments through new and existing merchants and new transaction management and reporting product to be delivered in H2

Developing business

- Romania growing market share and money transfer
- PayByPhone implementing business wins and further new business to win
- Collect+ more returns clients, adding deliveries to returns and expanding the C2C business
- We expect PayByPhone and the Collect+ parcel service to turn to profit next financial year



Summary

- Results demonstrate a robust business model
- All businesses progressing well
- Achieving growth in both the established and the developing businesses
- Strong financial position with good cash conversion
- Increased dividend
- Confidence in driving future growth



Appendices

- 1. Financial review
- 2. PayPoint management team
- 3. Materials to support the consumer transaction



Financial review



Appendix 1

Established & developing business streams

6 months ended September	Established business	Developing business	Total	Adjust Collect+	As reported
Transactions (00	00)				
2011	272,880	19,125	292,005	-	292,005
2010	253,451	13,973	267,424	-	267,424
Transaction valu	ie £000				
2011	5,394,898	193,416	5,588,314	-	5,588,314
2010	4,723,019	108,381	4,831,400	-	4,831,400
Revenue £000					
2011	81,365	15,939	97,304	(1,381)	95,923
2010	80,337	12,835	93,172	(274)	92,898
Net revenue £000					
2011	38,544	4,521	43,065	(1,135)	41,930
2010	35,977	2,973	38,950	(222)	38,728



6 months ended

2010 (inc Collect+)

Bill and general

Retail services

PayByPhone

2011 (inc Collect+)

Top-ups

Internet

Collect+

Other

September

Revenue and net revenue bridge

Net revenue

£000

38,950

1,287

(792)

1,534

182

273

913.

718

43,065

Revenue

£000

93,172 2,603

(3,111)

2,256

182

377

1.107

718

97,304

Increase in bill and general

Increase in transactions in UK prepaid energy/ local authority housing Increase in bill payment transaction volume in Romania

Decrease in top-ups

Continuing decline driven by operators' preference for monthly postpay contracts and more value for money to consumers

£000

£000

UK mobile	(691 (238
Romania and Ireland mobile	(238
Other (e-money)	` 137

Increase in retail services

SIMs Parcels ATMs Dr/Cr Other	389 386 368 316
Otner	73

Advertising on till receipts attracts no retail agent commission

Increase in internet

Growth from existing merchants, signup of new merchants

Increase in PayByPhone

UK / Europe accounts for £129k

Increase in Collect+

Predominantly signup of new clients coupled with organic growth from existing clients

Decrease in top-ups

UK mobile (3,876) Romania and Ireland mobile 891 Other (e-money) (126)

£000

20



Appendix 1 **Revenue to net revenue**

6 months ended September	2011 £000	2010 £000	Favourable/ (adverse)
Revenue	95,923	92,898	3.3%
Agent commission	(33,120)	(34,579)	
Mobile top-ups and SIM cards	(20,076)	(18,896)	
Other	(797)	(695)	
Net revenue	41,930	38,728	8.3%

2010	34,579
Bill and general	1,319
Top-ups	(3,432)
Retail services	654
2011	33,120

Agent commission

Mobile top-ups and Silvis	£000
2010	18,896
Romania and Ireland	1,116
SIM cards	64
2011	20,076

Other costs	£000
2010	695
PayByPhone call centre and merchant service charges	102
2011	797

£000



Appendix 1 Costs

6 months ended September	2011 £000	2010 £000	Favourable / (adverse)
Net revenue	41,930	38,728	8.3%
Depreciation/ amortisation	(1,652)	(1,912)	13.4%
Other cost of sales	(4,268)	(3,997)	(6.6%)
Operating costs	(19,316)	(17,510)	(10.3%)
Operating profit	16,694	15,309	9.0%

UK terminal estate and ATMs becoming fully depreciated

Increased due to more Comms and till roll costs with extra transactions processed in the UK, higher maintenance charges on terminal and ATM estate as the estate gets older, field force in the UK increased

Increased due to some initial costs for SPS, Collect+ signage and continuing investment in PBP



Appendix 1 **Profit**

6 months ended September	2011 £000	2010 £000	Favourable/ (adverse)
Operating profit	16,694	15,309	9.0%
Share of loss on JV	(935)	(726)	(32.6)%
Interest	64	(26)	
Profit before tax	15,823	14,557	8.5%
Tax	(4,510)	(4,496)	
Profit after tax	11,313	10,061	8.6%



Appendix 1 Cash flow

6 months ended September	2011 £000	2010 £000
Profit before tax	15,823	14,557
Add back non cash items	3,063	3,257
Changes in working capital	(5,483)	(2,448)
Capital expenditure	(1,670)	(1,051)
Net Investment income	53	(6)
Bank loan		4,000
Tax paid	(5,289)	(5,886)
Acquisition and investment in joint venture	(800)	(400)
Dividends paid	(10,565)	(9,765)
Other payments	(85)	(99)
Total increase / (decrease) in cash	(4,953)	2,159
Cash at March	26,464	20,769
Cash at September	21,511	22,928

	Non cash items	£000
/	Depreciation	1,494
	Loss on joint venture	935
	Share based payments	540
	Amortisation	158
	Other	(64)
	Capital expenditure	£000
	Terminals / P-Pos	400
	ATM's	335
	Hardware	477
	Software	250
	Other	208
	Loan repaid in full during the second half of last year	he
	Lower due to the 2% decrease UK rates Effective rate 28.5% (2011, 30	



PayPoint management team



Management team

- **David Newlands** (Non Executive Chairman) formerly Finance Director of GEC, Deputy Chairman of Standard Life, Chairman of Tomkins and currently Chairman of KESA
- Dominic Taylor (Chief Executive) formerly Vodafone, Granada
- George Earle (Finance Director) formerly Centrica, GEC, Saatchi & Saatchi, Touche Ross (now Deloitte)
- Tim Watkin-Rees (Business Development Director) formerly Lloyds Bank, KPMG, Atos
- Experienced non-executives Andrew Robb (Chair Remuneration, Senior Independent Director), David Morrison, Nick Wiles, Eric Anstee (Chair Audit) and Steve Rowley



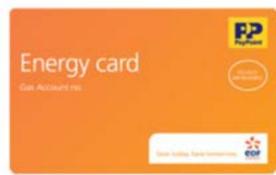
Materials to support the consumer transaction



UK Retail: Client payment media









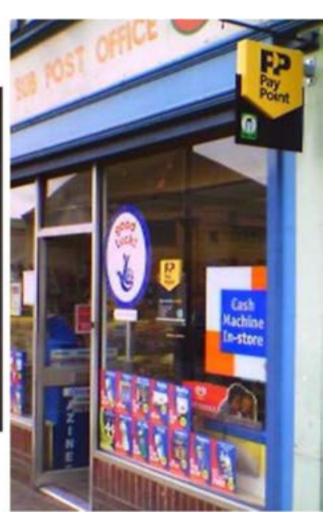




UK Retail: Retailer external signage









UK Retail: PPOS merchandising















UK Retail: PPOS virtual terminal





UK Retail: Terminals and ATMs





UK Retail: Terminal / PPOS receipts











PayByPhone: Parking payment: IVR, SMS, mobile web

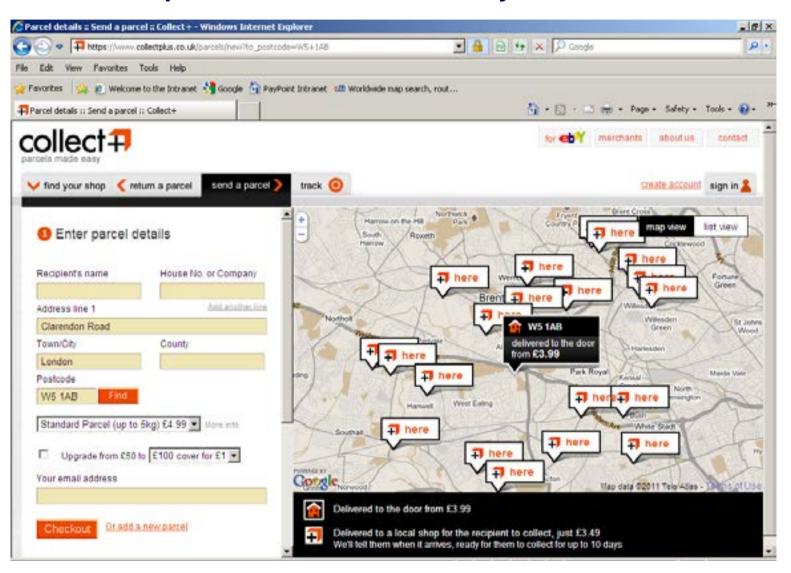






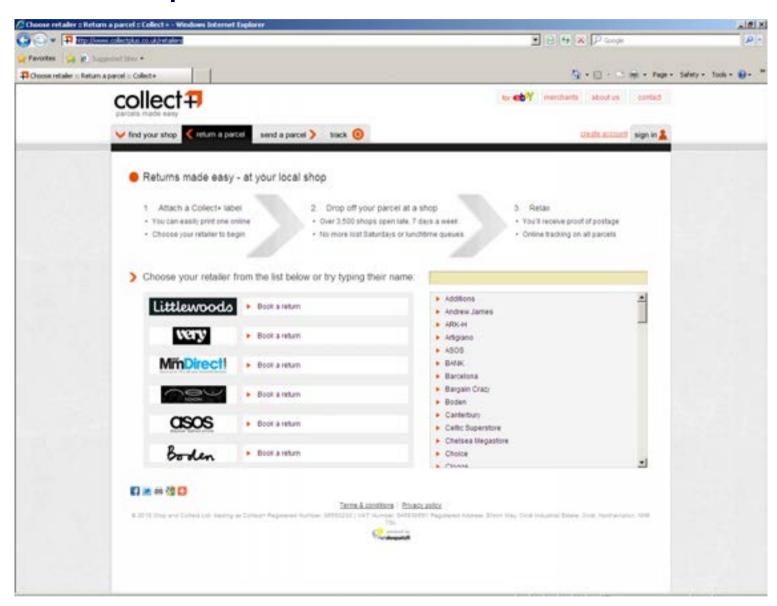


www.collectplus.co.uk - Parcel delivery





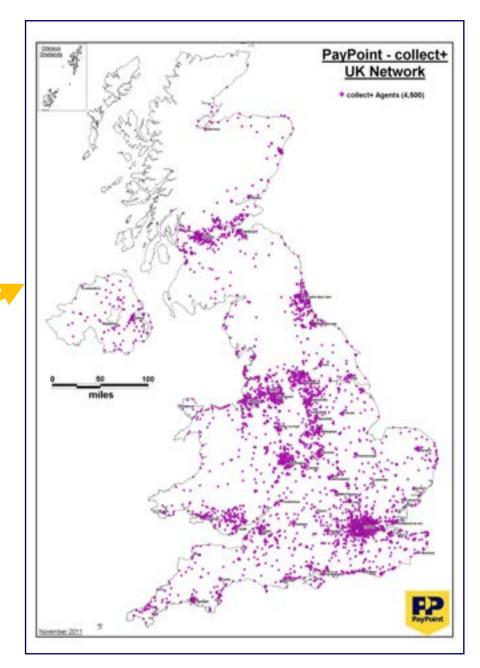
www.collectplus.co.uk - Parcel returns





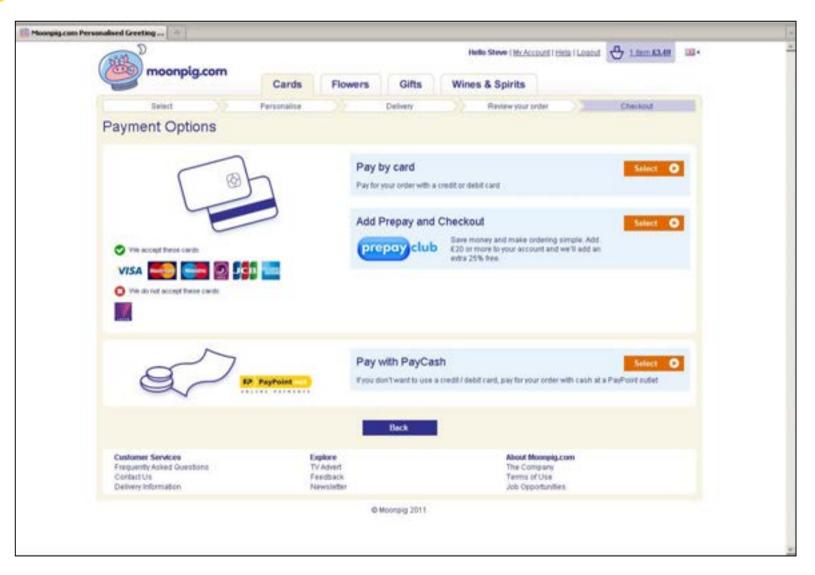
Collect+: UK Network

4,500 locations live





PayCash – merchant's website





PayCash – consumer voucher

Your order invoice

Thank you for your order. Please print off this invoice and take it to a PayPoint retailer. In the event of you not being able to print this off then make a note of the 19 digit number below the barcode now. When making payment, you must pay the full amount shown in order for your order to be dispatched.

Amount payable: £41.15

Order Number: ZynC7B1WBoeB9dEtf07IRKQKnHpI0Jsl



Pay cash at PayPoint



£41.15

Expires on: 26/11/2008

You can pay at any PayPoint outlet by taking your printed invoice and presenting it to the cashier. You can find your nearest payment outlet at http://www.paypoint.co.uk/locator.htm

Your goods will be dispatched by the merchant once payment has been cleared. If you require any further assistance regarding this order, please contact the merchant.



Cashier instructions:

Take the customers cash and scan the barcode on this invoice. (If the barcode will not scan, type in the 19 digit code beneath the barcode and select 2=Barcode on the touch screen.)

Type in the invoice amount and press Enter.

Select Confirm and hand the customer back their invoice and the PayPoint receipt.