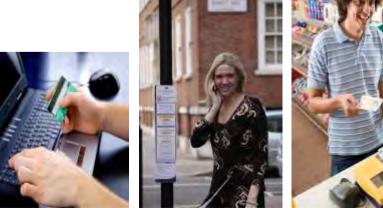


## **PayPoint plc**

## **Interim Results Presentation**

25 November 2010

Strictly private and confidential







## Agenda

- Highlights & strategy
- Operational review
- Financial review
- Summary and outlook
- Q&A



## Highlights & strategy Dominic Taylor Chief Executive



### **Overview**

#### Strong set of results

- Growth in net revenue (7.6%), operating profit (4.4%) and profit before tax (5.4%)
- Improved yield in established business streams
- Developing business streams showing strong growth
- Established and developing business streams together provide a solid foundation to deliver long term value
- Interim dividend up by 5.4%



## **Established and developing business streams**

#### **Established business streams**

- Comprise UK and Ireland retail networks and internet payments
- Generate the group's profits and cash flows
- Provide unique retail/internet proposition to clients
- Strongly differentiated to clients and retailers
- Have significant barriers to entry

#### **Developing business streams**

- Comprise Romania retail network, Collect+ and PayByPhone
- In large markets that have strong growth potential, with opportunities to accelerate growth
- Core to PayPoint's strategy to broaden payment capability and extend differentiation
- Leverage established business streams
- Diversify risk across a broader and more balanced business



## **PayPoint highlights**

#### **Established business streams**

- Overall transaction growth of 3%
- 33% transaction growth in internet payments
- Strong growth in retail services (transactions 22% up; net revenue up 23%)
- Over 350 net additions to UK retail network, reinforcing our value to retailers
- Introduced cash pay-out scheme allowing clients to refund cash to consumers via our retail network

#### Investment in developing business streams

- Overall transaction growth of 2.7 times
- 3,400 Collect+ sites live; 20 clients with many more interested; annualised transaction run-rate over 1m<sup>1</sup>
- 1,800 Romanian bill-pay sites installed in the period to replace top up only terminals
- 5m bill pay transactions (up 171%) in Romania for 26 clients
- Added sales and development resources in PayByPhone and invested in infrastructure including disaster recovery



## Four elements of strategy

## Payments capability

Multiple payment media Multiple payment

channels



### Selected vertical markets

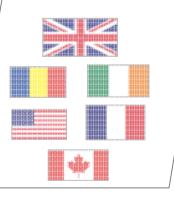
High volume recurring payments Ability to add value

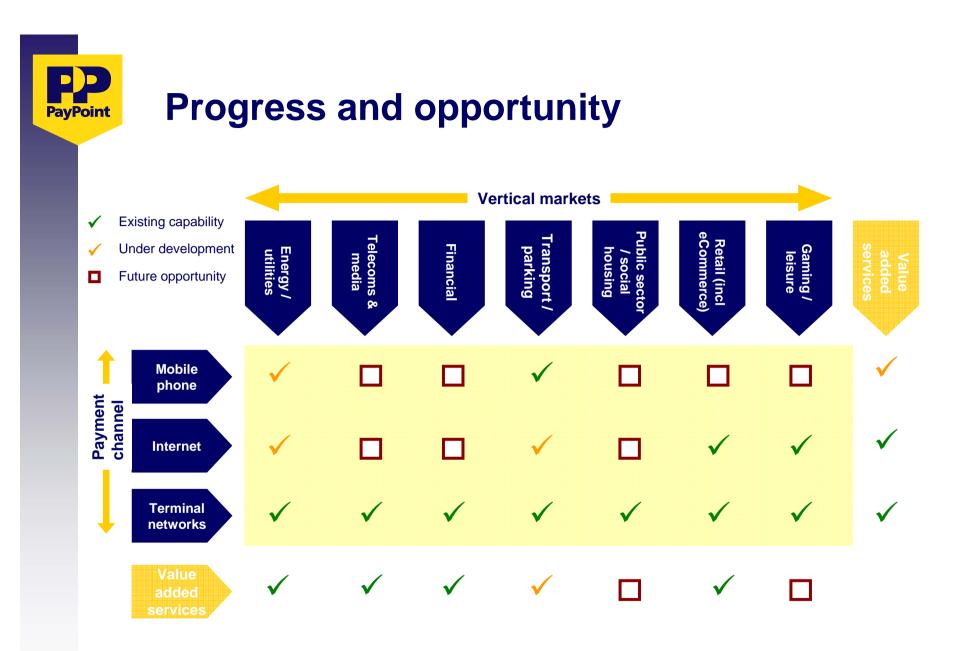
energy/utilities telecoms & media financial transport/parking public sector/ social housing retail (incl eCommerce) gaming/leisure

### Value added services / content Differentiation to channel through products & services Deeper role in payments value chain



Ability to import know how and replicate UK strategy







## **Operations review**



## **Established business streams**

#### **Bill and general payments**

- Core to our bespoke client proposition and our unique market positioning
- Small increase in retail coverage, with continued strong demand from retailers and low churn
- High customer satisfaction and good brand awareness
- Growth in energy prepaid volumes (3%) and local authority/housing sector (7%)
- Introduction of 'Cash Payout' service

   already used by a large utility to
   process 400k refunds by the end of
   October

#### **Top-ups**

- Strong growth in e-money transactions (46%)
- Offset by mobile volumes down by 8% (relative to 11% last year)
- PayPoint Top-up net revenue down 5% offset by higher income e-money transactions
- Over 350 net new UK terminals installed have increased PayPoint's share within the retail sector

## Established business streams – retail services

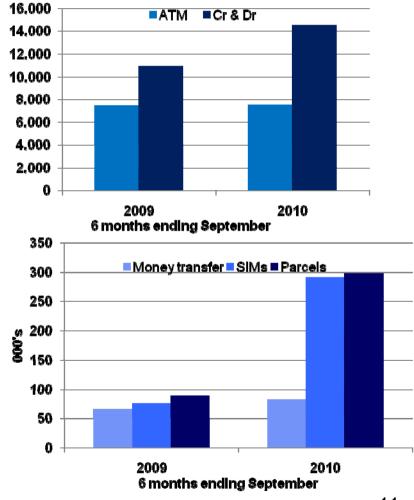
000's

- Transaction volumes of 23m up 22%
- Net revenue up 23% at £5.1m

**PavPoint** 

- Early promise from trial of free-to-use ATMs
- Credit & debit added to 426 sites
- Money transfer volumes up 25%
- Sold over 290,000 SIM cards to 2,350 retailers in the period
- 300,000 parcel transactions generating revenue of over £200k to offset JV loss
- 29m till receipts with marketing messages, generating over £300k of revenue

#### **Retail services transaction volumes**

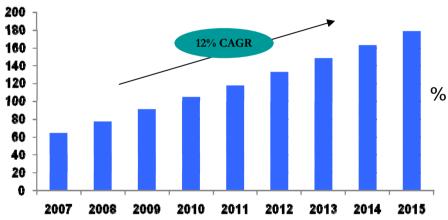




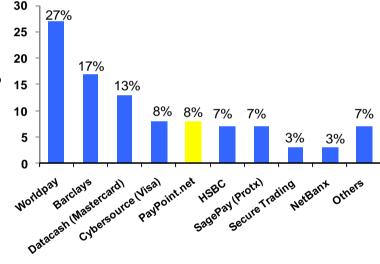
## **Established business streams - internet**

PayPoint.net processes payments from consumers to web merchants via acquiring banks, in a growing market

UK eCommerce Transaction Value (€bn)<sup>1</sup>



#### 2009 PayPoint eCommerce Market Position



#### Performance year to date

- Merchants down 96 to 5,522 in total churn of small merchants exacerbated by change of card scheme sponsor
- Consumer spend up 26% to £1.3bn
- Transactions up 33% to 25m

- Net revenue up 25% to £4.2m
- New merchant wins: SportingBet; Unibet; StanJames



## **Established business streams - internet**

#### **Differentiation achieved through**

#### Leveraging our UK retail proposition

- New home vend solution now over 1m transaction run rate<sup>1</sup> pa.
- Continued sales to UK clients as part of payment hub proposition
- Promotion of Collect+ and PayCash

#### New card scheme sponsors

- B&S has replaced Pago with more card scheme sponsors to be live this year
- Enabling broader geographic reach e.g. France

#### **Extending consumer payment choices**

• PayCash and PayPal

#### Driving value added services to Merchants

- Fraudguard launched as standalone product
- Enhanced SME offer with 24 hour set up & "build your own" proposition

#### **Strategic fit**

 Internet core to our payments hub proposition to clients



## **Developing business streams - Romania**

#### **Business on track to profitability**

#### Bill payment continues to grow

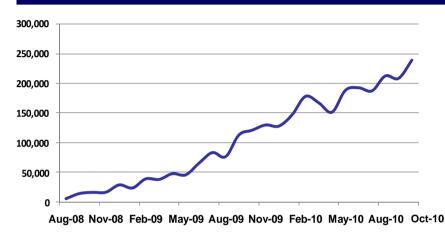
- 26 clients now live
- More than 5m payments processed in the period, 171% up, 17% average monthly growth since launch
- c.6% share commercial bill payment

## Over 5,000 sites live, of which c. 300 are old top-up only sites

- Top-up only sites removed since period end
- Retail network will grow in second half to c. 6,400 sites, to create a unique network

#### Mobile volumes 24% down (2009: 38%) in declining market

Average weekly bill payment volume



#### Costs reduced by c. £370k year on year

- Cash collection largely replaced by direct banking
- Strong cost controls in place

#### **Retail services opportunities**

 Planning to launch a money transfer service during next financial year



## **Developing business streams – Collect+**

#### Significant opportunity

- JV with Yodel created 'dream team'
- Strong growth in underlying market driven by online shopping
- Proposition provides full 'track and trace'
- PayPoint earns as a supplier to the JV on a per transaction basis
- 58% of shoppers shun online retailers because of poor delivery and return options<sup>1</sup>

#### **Collect+ markets**

#### **Outbound parcels**

- Ecommerce / mail order (B2C) is the fastest growing segment
- £6.9bn UK fulfillment market in 2007 (74% domestic) driven largely by internet sales
- Estimated 1.6bn parcels p.a. from fulfillment
- c. 504m B2C shipments, the majority under £30 in value (A.T. Kearney)

#### Returns

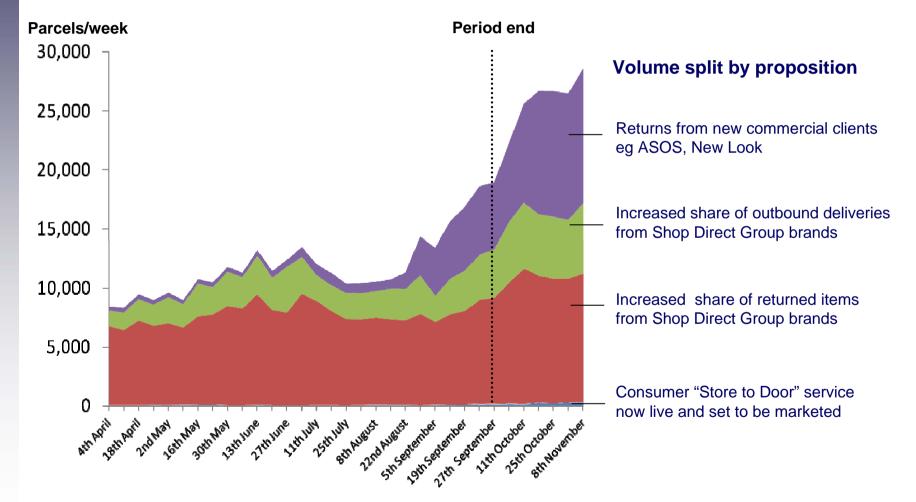
- c. 5 10% of outbound parcels returned, costing merchants £240m
- c. 30m returns p.a. split between company paid and consumer paid (A.T. Kearney)

#### C2C

• c. 50m - high growth driven by eBay and Amazon Marketplace



## Collect+ parcel volumes are scaling across all propositions





# Returns from commercial clients now gaining traction

Mainstream retailers now offering Collect+ returns

















#### **Clear benefits**

- Daily manifest of incoming parcels based on tracking - items available to resell 24 hours sooner
- Customers no longer have to wait to return items
- 40% drop-offs outside regular opening hours
- Customers using Collect+ 17% more loyal than those who don't
- Typically we gain 15-20% share of retailer volumes within weeks of launch



## Consumer "Store to Door" service now live and set to be marketed



WD17 10U

Standard Parcel (up to 5kg) £4.99 .

Review & confirm
 Pay

O Print O Drop the parcel at a shop 7 04

collect 7

WD47.10k1

Review & confirm
 Pav

O Print O Drop the parcel at a shop

#### www.collectplus.co.uk website overhauled

• More professional look and feel

p view list view

 Send a parcel to any UK postcode (not just to C+ stores)

#### Send a parcel to any UK postcode

- 1 minute booking process
- Price competitive vs Royal Mail
- eBay seller integration to launch pre-Xmas

#### **Consumer friendly tariffs**

• e.g. simple size & weight splits



## **Developing business streams - PayByPhone**

#### The company

- Acquired Verrus (PayByPhone) in March for £29m cash, including £4m deferred, and a further potential £4m, dependent on performance to March 2013
- Leader in mobile phone payments for parking, operating in UK, France, USA and Canada

#### Results

- Processed 7m transactions in the period with a value of £26m
- Annual transaction run rate of 14m transactions<sup>1</sup>
- Added 367,000 users over the period totalling now 2.6m
- Revenue £2.2m in the period (5% up)



## **Developing business streams - PayByPhone**

#### Since acquisition

- Business rebranded PayByPhone
- Infrastructure upgraded including the addition of disaster recovery
- Additional resources for sales, product development and delivery & finance, should deliver benefit from next financial year
- Existing clients have substantial growth potential



## **Developing business streams - PayByPhone**

#### **Market opportunities**

- Mass market application for mobile payments
  - North American and European parking markets \$65bn pa.
  - Internationally scalable
- Compelling attractions to parking operators
  - Significant financial benefits: Westminster revenue up 45% and costs down 20% since implementation
  - Improved enforcement
  - Availability of parking data
- Substantial attractions to consumers
  - Convenience: no coins, no need to return to car
  - Reduced fines through reminders and remote top-ups
  - Account management

#### Strategic fit

- Builds on our payment hub philosophy, adding mobile payment
- Adds a new high volume consumer payment vertical
- Natural extension into new applications where consumer or payee is on the move
- Synergies from broadening PayPoint's service offering



## **Business streams**

	Established	Developing	Total	Adjust Collect+	As reported		
Transactions (00	Transactions (000)						
6 months 2010	253,451	13,973	267,424	-	267,424		
6 months 2009	246,958	5,030	251,988	-	251,988		
Transaction valu	<b>Je</b> £000						
6 months 2010	4,723,019	108,381	4,831,400	-	4,831,400		
6 months 2009	4,398,697	47,679	4,446,376	-	4,446,376		
Revenue £000							
6 months 2010	80,337	12,835	93,172	(274)	92,898		
6 months 2009	83,403	13,073	96,476	(66)	96,410		
Net revenue £000							
6 months 2010	35,997	2,973	38,950	(222)	38,728		
6 months 2009	34,831	1,211	36,042	(52)	35,990		

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Financial review George Earle Finance Director



## **Business streams**

	Established	Developing	Total	Adjust Collect+	As reported	
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6 months 2010	253,451	13,973	267,424	-	267,424	
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Transaction valu	<b>le</b> £000					
6 months 2010	4,723,019	108,381	4,831,400	-	4,831,400	
6 months 2009	4,398,697	47,679	4,446,376	-	4,446,376	
Revenue £000						
6 months 2010	80,337	12,835	93,172	(274)	92,898	
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Net revenue £00	0					
6 months 2010	35,997	2,973	38,950	(222)	38,728	
6 months 2009	34,831	1,211	36,042	(52)	35,990	

24



	Revenue £000	Net revenue £000
H1 2009 (including Collect +)	96,476	36,042
Bill and general	(901)	158
Top-ups	(5,876)	(614)
Retail services	1,624	976
Internet	(444)	828
PayByPhone	2,183	1,488
Collect +	208	170
Other	(98)	(98)
H1 2010 (including Collect +)	93,172	38,950



		Revenue £000	Net revenue £000
H1	2009 (including Collect +)	96,476	36,042
Bi	II and general	(901)	158
🗆 Ind	ill and general net revenue crease in transactions in Uk busing	•	/ and local
🗆 Be	crease in bill payment trans etter mix in electricity pre-pa <b>itigated by:</b>		Romania
	oss of TfL congestion charge nbundling of 13 million gas t		



		Revenue £000	Net revenue £000	
	H1 2009 (including Collect +)	96,476	36,042	
	Bill and general	(901)	158	
	Top-ups	(5,876)	(614)	
	Datail comuisco	1 624	976	
Bill and	general revenue down:		828	
Retail e	xclusivity from British Gas drivir	ng footfall	1,488	
-			170	
Mix favours pre-paid transactions which carry lower retail agent commissions than post-paid transactions		(98)		
	TfL congestion charge		38,950	



	Revenue £000	Net revenue £000	
H1 2009 (including Collect +)	96,476	36,042	
Bill and general	(901)	158	
Top-ups	(5,876)	(614)	
<ul> <li>Top ups revenue is down:</li> <li>UK mobile</li> <li>Romania and Ireland mobil</li> <li>Other (e-money)</li> </ul>		<b>£000</b> (1,519) (4,560) 203	
<ul> <li>and net revenue is down:</li> <li>UK mobile</li> <li>Romania and Ireland mobile</li> <li>Other (e-money)</li> </ul>	Э	(710) (94) 190	



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Top-ups	(5,876)	(614)	
Retail services	1,624	976	
<ul> <li>Retail services increases increases increases increases from</li> <li>SIMs</li> <li>Advertising on till receipts</li> <li>ATMs</li> </ul>	in revenues and	Inet	
Advertising on till receipts at commission	tracts no retail a	gent	



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Top-ups	(5,876)	(614)
Retail services	1,624	976
Internet	(444)	828
PayByPhone	2,183	1,488
Internet net revenue is up	from organic grov	wth in

Internet net revenue is up from organic growth in existing merchants, new merchants, better rates from card scheme sponsors mitigated by churn, and retention of merchants on lower margins

Internet revenue is down because £1,272k of merchant service charges was included in revenue (and cost of sales last year).



	Revenue £000	Net revenue £000
H1 2009 (including Collect +)	96,476	36,042
Bill and general	(901)	158
Top-ups	(5,876	(614)
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Other	(98)	(98)
H1 2010 (including Collect +)	93,172	38,950



6 months ending September	2010 £000	2009 £000	Increase / (decease)
Revenue	92,898	96,410	(3.6%)
Agent commission	(34,579)	(36,172)	
Mobile top-ups and SIM cards	(18,896)	(22,976)	
Other	(695)	(1,272)	
Net revenue	38,728	35,990	7.6%



6 months	ending September	2010 £000	2009 £000	(decease)
Reven	ue	92,898	96,410	(3.6%)
Agent	commission	(34,579)	(36,172)	
Mobile t	op-ups and SIM cards	(18,896)	(22,976)	
Other		(695)	(1,272)	
Net rev	/enue	38,728	35,990	7.6%
			£000	
	H1 2009 Agent commiss	sion	36,172	
	Bill and general, (British	n Gas, TfL)	(1,061)	
	Mobile		(1,017)	
	Other, mainly SIM cards 485	6		
	H1 2010 Agent commis 34,579	sion		

33



6 months ending September	2010 £000	2009 £000	Increase / (decease)
Revenue	92,898	96,410	(3.6%)
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Other	(695)	(1,272)	
Net revenue	38,728	35,990	7.6%

	£000
H1 2009 mobile top-ups and SIM cards	22,976
Romania and Ireland	(4,244)
SIM cards	164
H1 2010 mobile top-ups and SIM cards	18,896



6 months ending September	2010 £000	2009 £000	(decease)
Revenue	92,898	96,410	(3.6%)
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Mobile top-ups and SIM cards	(18,896)	(22,976)	
Other	(695)	(1,272)	
Net revenue	38,728	35,990	7.6%
		£000	
H1 2009 other costs		1,272	
Merchant service charges direct to merchant		(1,272)	
PayByPhone MSC and call centre costs		695	
H1 2010 other costs		695	



6 months ending September	2010 £000	2009 £000	Increase / (decrease)
Net revenue	38,728	35,990	7.6%
Depreciation/ amortisation	1,912	2,631	(27.3%)
Other cost of sales	3,997	4,504	(11.2%)
Operating costs	17,510	14,195	23.3%
Operating profit	15,309	14,660	4.4%



### Costs

6 months	ending September	2010 £000	2009 £000	(deereee)
Net reve	enue	38,728	35,990	7.6%
Deprecia	ation/ amortisation	1,912	2,631	(27.3%)
Other	cost of sales	3,997	4,504	. (11.2%)
Operatir	ng costs	17,510	14,195	23.3%
			£000	
Operati	H1 2009 other cost of sa	les	4,504	4.4%
	Reduction in field costs of	on in-sourcing	(301)	
	Development re-charge of	costs	(272)	
	Other net		66	
	H1 2010 other cost of sa	les	3,997	



### Costs

6 months	ending September	2010 £000	2009 £000	
Net reve	enue	38,728	35,990	7.6%
Deprecia	ation/ amortisation	1,912	2,631	(27.3%)
Other co	ost of sales	3,997	4,504	(11.2%)
Opera	ting costs	17,510	14,195	23.3%
Operati	H1 2009 operating costs Cost reductions in Roman PayByPhone operating co One off costs including N Other increases H1 2010 operating costs	osts	<b>£000</b> 14,195 (366) 1,597 s 1,448 <u>636</u> <u>17,510</u>	4.4%



# **Profit before tax**

6 months ending September	2010 £000	2009 £000	Increase / (decrease)
Operating profit	15,309	14,660	4.4%
Share of loss on JV	(726)	(964)	24.7%
Interest	(26)	115	
Profit before tax	14,557	13,811	5.4%
Тах	(4,496)	(4,102)	
Profit after tax	10,061	9,709	3.6%

■ Effective tax rate 30.9%, higher than UK nominal rate of 28% as a result of unrelieved losses in Romania and Canada and share scheme charges.



6 months ending September	2010 £000	2009 £000
Profit before tax	14,557	13,811
Add back non cash items	3,257	3,940
Changes in working capital	(2,448)	(1,659)
Capital expenditure	(1,051)	(1,634)
Net investment income	(6)	85
Bank loan	4,000	-
Tax paid	(5,886)	(9,501)
Acquisition and investment in joint venture	(400)	(880)
Dividends paid	(9,765)	(7,848)
Other payments	(99)	(479)
Total increase / (decrease) in cash	2,159	(4,165)
Cash at March (including client cash £7m)	20,769	36,345
Cash at September 2010 (including client cash £7m)	22,928	32,180



6 months ending September	2010 £000	2009 £000
Profit before tax	14,557	13,811
Add back non cash items	3,257	3,940
Changes in working capital	(2,448)	(1,659)
Capital expenditure	(1,051)	(1,634)
<ul> <li>Working capital tends to increase in first half</li> <li>In addition, this period we have settled some long</li> </ul>		
Dividends paid Other payments	ger term accruals (9,765) (99)	(7,848) (479)
Dividends paid	(9,765)	(7,848)
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6 months ending September	2010	2009	
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Bank loan	4,000	-	
Tax paid	(5,886)	(9,501)	
Acquisition and investment in joint venture	(400)	(880)	
<ul> <li>Capital expenditure is low, expect some incred (including capitalised software), running into r</li> </ul>	ease in the second next year	half	
Cash at March 2010 (including client cash £7m)	20,769	36,345	
Cash at September 2010 (including client cash £7m)	22,928	32,180	42



6 months ending September	2010	2009
	£000	£000
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Tax paid	(5,886)	(9,501)
Acquisition and investment in joint venture	(400)	(880)
Dividends paid	(9,765)	(7,848)

£4m of the bank facility drawn to support first half cash requirements following PayByPhone acquisition. £10m drawn down in total, £4m already repaid, the remainder will be repaid well before facility expires in August 2011

□ In discussion with bankers to replace facility prior to expiry



6 months ending September	2010	2009
	£000	£000
Profit before tax	14,557	13,811
Add back non cash items	3,257	3,940
Changes in working capital	(2,448)	(1,659)
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Acquisition and investment in joint venture	(400)	(880)
Dividends paid	(9,765)	(7,848)
Other payments	(99)	(479)
Т		
Tax paid eatch up in prior pariod		
Tax paid catch up in prior period		



6 months ending September	2010 £000	2009 £000
Profit before tax	14,557	13,811
Add back non cash items	3,257	3,940
Changes in working capital	(2,448)	(1,659)
Capital expenditure	(1,051)	(1,634)
Net investment income	(6)	85
Bank loan	4,000	-
Terresid		
Cash is £22.9 million, but includes £7m of client of down at the end of September was £10m. Comp cash is lower because of the acquisition of PayBy	cash and the loan bared to Septembe Phone in March 2	drawn er 2009, 2010.
Total increase / (decrease) in cash	2,159	(4,165)
Cash at March 2010 (including client cash £7m)	20,769	36,345
Cash at September 2010 (including client cash £7m)	22,928	32,180



# Summary & outlook Dominic Taylor Chief Executive



# **Summary & outlook**

- In current financial year trading is in line with company expectations
- Our established business is strong, with opportunities to enhance the retail yield and increase the number of online merchants
- Our developing business streams have growth potential, as we continue to roll out services to a wider base
- Together, they are a solid foundation to deliver long term shareholder value



# **Q & A**



# Appendices

- 1. PayPoint strategy
- 2. Consumer transaction
  - UK retail
  - PayByPhone
  - Collect+



# Strategy



# **Changing landscape drives opportunity**

### Technology

High levels of internet penetration Wireless communications New payment media New payment technology EPOS integration



### Regulatory

Banking regulations Data security standards Cross-border developments Cheques being phased out

### Market

Growth in new economy payments Banks return to core business Leap-frog technology in developing markets Competitor specific issues

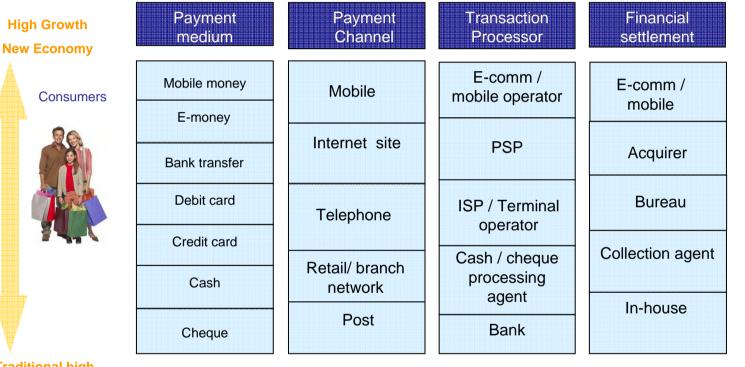
### Consumer

New technology adoption Reduced trust in banks Choice and convenience Control and transparency Speed and information

- Creating new markets
- Opening markets previously dominated by banks



# Consumer payments value chain



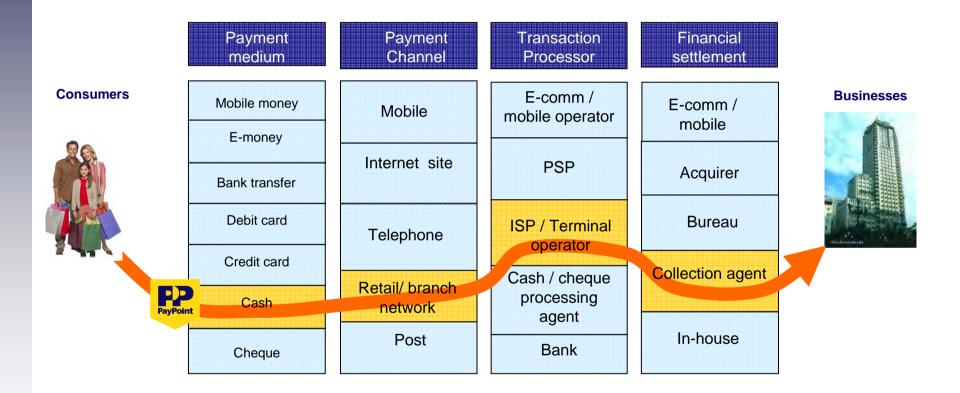


Traditional high volume but low Growth

- Consumers can pay using multiple payment media, through multiple channels
- A wide range of organisations act as intermediaries



### Appendix 1 PayPoint at float

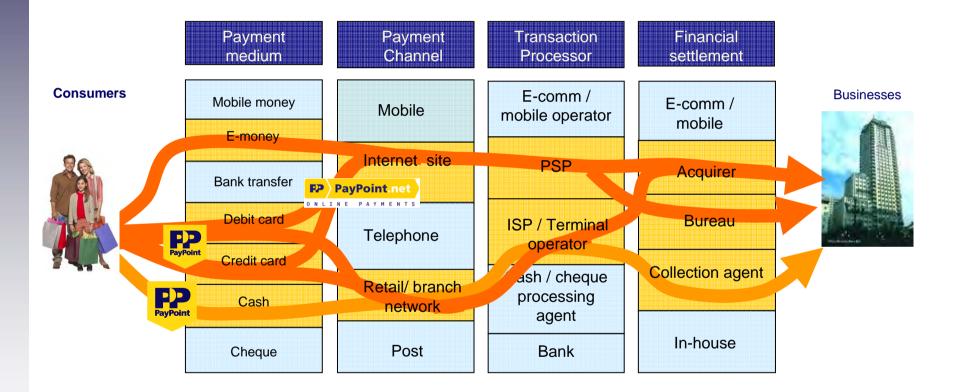


### Narrow capability in limited vertical markets

• Single payment medium through a single channel



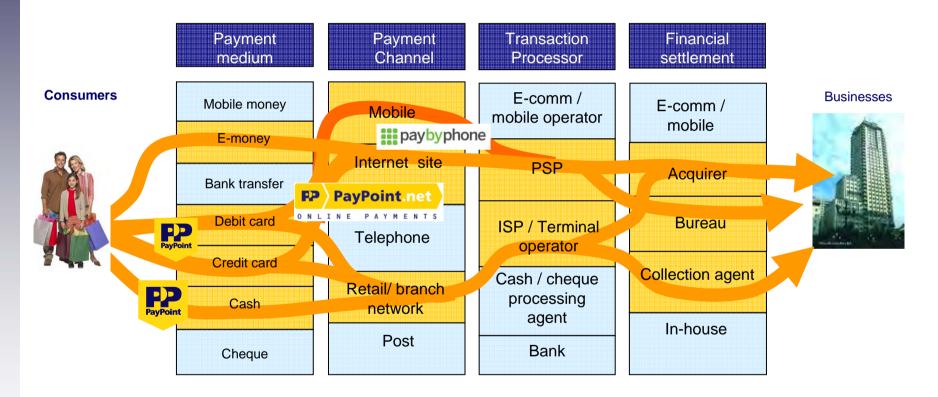
# **PayPoint with internet payments**



- Added credit and debit card payment capability within retail
- Acquired internet payment capability via our own Payment Service Provider (PSP)



# PayPoint today



- Multiple capability for consumer payments
- Enabled from acquisitions and organic development
- New high volume sectors



### Four elements of strategy

# Payments capability

Multiple payment media Multiple payment

channels



### Selected vertical markets

High volume recurring payments Ability to add value

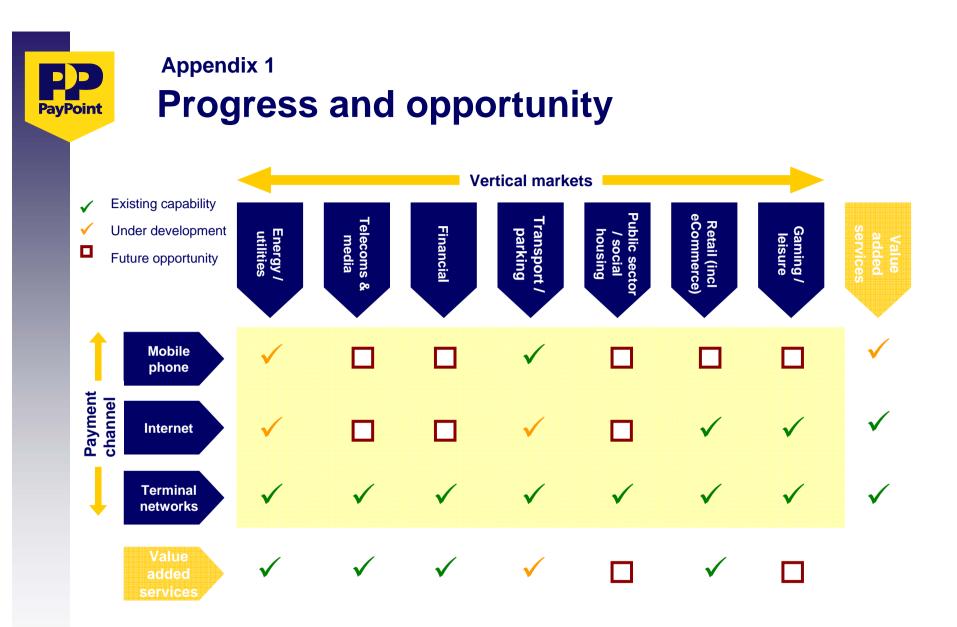
energy/utilities telecoms & media financial transport/parking public sector/ social housing retail (incl eCommerce) gaming/leisure

# Value added services / content Differentiation to channel through products & services Deeper role in payments value chain collect 7

### Geographic reach

Ability to import know how and replicate UK strategy







# Materials to support the consumer transaction



### Appendix 2 UK Retail: Client payment media











	Telewest			
	fermis are on the reverse of the and if you are experiencing problems paying your full, please call on improducity			E BILL llowing methods:
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32	Symon	Channel MILLY acception in FC Common		n littles and detach the slip, returning it is speed.
	anerroome Mr.& Mrs Dean			NT DIFFICULTIES
X.	222 Longheath Gardem Croydon Cro 7Tr	ANDIANI SANG PLZ ANDIANI SANG PLZ CHEDY CANANA THURWIST COMMUNICATIONS AURICON UNITRI LTD NETWINE	Chipmen	a passing your bill, then please cell or int to that we can suggest whys we may must even scrower humber at show
1		ALC: NOT THE OWNER.	4	
-		20-13-42	-	



### Appendix 2 UK Retail: Retailer external signage





### Appendix 2 UK Retail: POS merchandising





### Appendix 2 UK Retail: Terminals and ATMs





# **UK Retail: Terminal receipts**



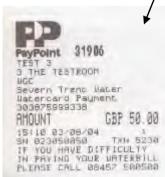


# E-TopUp

IN THE TESTROOH UGC DRANGE PAY-AS-YOU-GO 8944129990323614957 17136 03/06/04 5N 023053071 TXN 5265

PRIMENT SUCCESSFUL CLIENT SITE PROTP828213 REF ETPPCC462842475 Please Dial 2345 to LINA Card with mobile prome For use of credit

### **Utility Payment**



### **E Voucher**

20213 PavPoint TEST 1 IN THE TESTROOM UGC VODAFONE UK PAYT TOPUP VOUCHER 9826134608881888889 GBP 5.00 RHOUNT 17:18 03/06/04 SH 823050071 TXN 5247 VODAFONE E-VOUCHER SCHEME

Payment Successful Ref PEVISS000247

PIN 240860572939

SN 880184161



# PayByPhone: Parking payment: IVR, SMS, mobile web







# **PayByPhone: Consumer value proposition**











All you need is your mobile phone

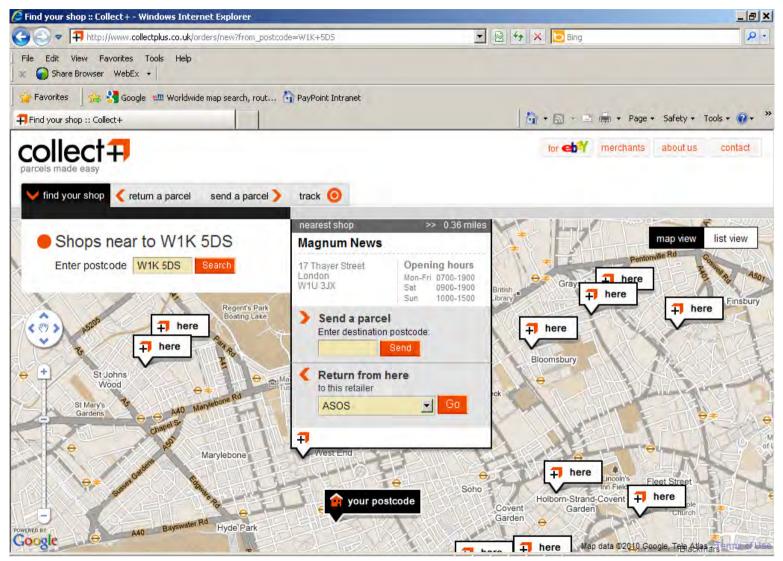
Be automatically reminded when time is almost up

Extend your time from any phone

Stay safe & View & print parking comfortable transactions online while paying

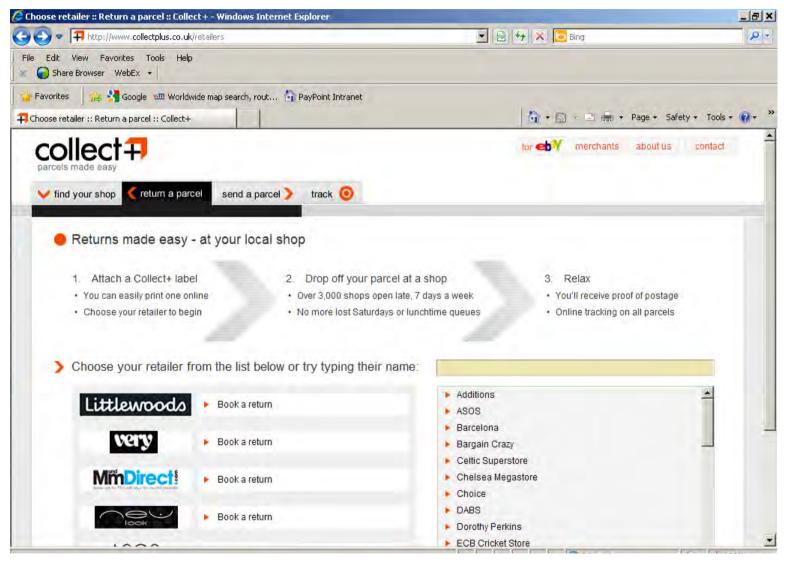


# www.collectplus.co.uk - Nearest site



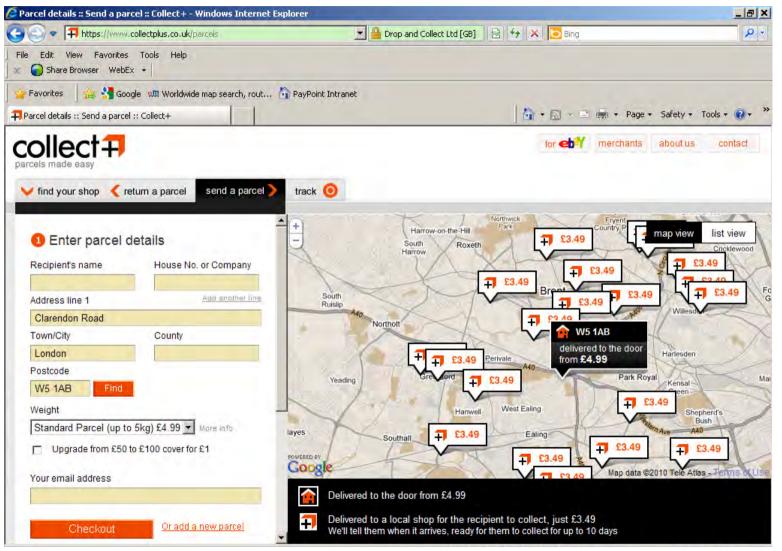


# www.collectplus.co.uk – Parcel returns





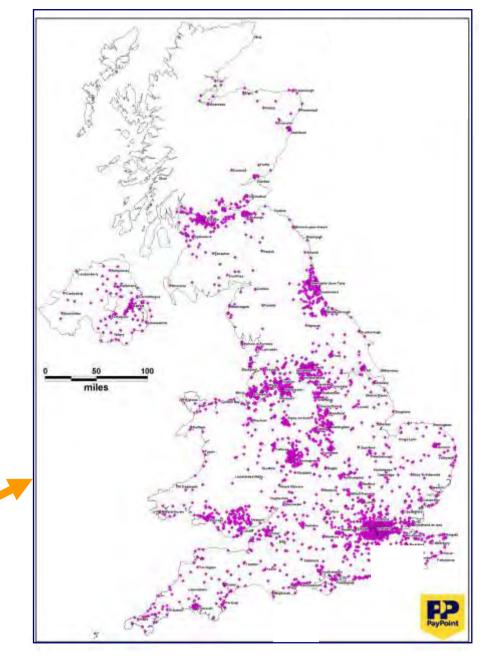
# www.collectplus.co.uk – Parcel delivery





### Collect+: UK Network

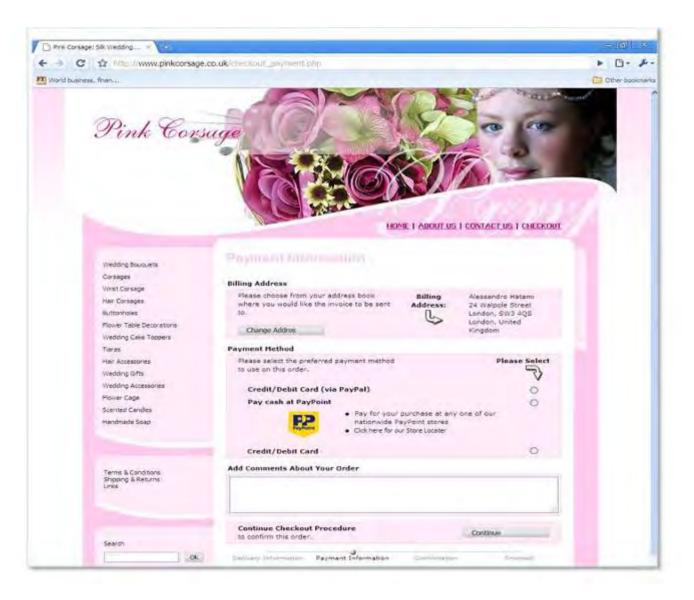
- Target network density
   1 Mile urban
   5 Mile rural
- Target 5,000 locations



3,400 locations live



### Appendix 2 PayCash – merchant's website



70



### Appendix 2 PayCash – consumer voucher

